

Title	<b>Tulare County Flood Control District - Tulare County Flood Vulnerability and Risk Assessment</b>	06/03/2024
	by <b>Alexandra Yates</b> in <b>Adaptation Planning Grant Program - Round 2 - Main Application Form (2024)</b>	id. 46692410
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<b>Original Submission</b>	06/03/2024
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Score	n/a
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Application Information

Label your application using the following format: 'Name of Lead Applicant' - 'Name of Proposed Project'	Tulare County Flood Control District - Tulare County Flood Vulnerability and Risk Assessment
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What is the proposed project area?	Tulare County
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Would you like to grant anyone else access to this form (e.g., Co-Applicants)?	No
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Lead Applicant and Co-Applicant(s)

Lead Applicant The Lead Applicant is the entity responsible for completing the application, assembling the project team, or "partnership", and if awarded, will enter into contract with the State to be responsible for compiling all invoices and dispersing payments to their partners. Each Lead Applicant should have at least one co-applicant that helps create a partnership and meet the APGP's minimum partnership requirements. Together, "Lead Applicants" and "Co-Applicants" are referred to as "Partnership."

Lead Applicant Name	Tulare County Flood Control District
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Lead Applicant's Entity Type	Special Districts
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Name of main point of contact for the Lead Applicant	Alexandra Yates
Email for Lead Applicant main point of contact	ajvanderpoel@tularecounty.ca.gov
Lead Applicant's Website (if applicable)	<a href="https://tularecounty.ca.gov/rma/public-works/flood-information/">https://tularecounty.ca.gov/rma/public-works/flood-information/</a>
Lead Applicants Mailing Address	221 S. Mooney Visalia California 93271 US 36.32867 -119.31909
<p>Co-Applicant(s) &amp; Partnership The co-applicant is an entity other than the lead applicant that enters into a partnership with other organizations to apply for to the Adaptation Planning Grant Program (APGP). Each Lead Applicant should have at least one co-applicant that helps create a partnership and meet the APGP's minimum partnership requirements. Together, "Lead Applicants" and "Co-Applicants" are referred to as "Partnership."</p>	
Name of entity acting as 1st Co-Applicant	Self Help Enterprises
1st Co-Applicant's Entity Type	Community-based Organization
Name of main point of contact for 1st Co-Applicant	Andrew Lockman
Email for 1st Co-Applicant's main contact	andrewl@selfhelpenterprises.org
1st Co-Applicant's website (if applicable)	

1st Co-Applicant's mailing address 8445 W. Elowin Court  
P.O. Box 6520  
Visalia  
California  
93290  
US  
36.34354  
-119.3852

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Do you need to add another Co-Applicant? No

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Narrative Questions Each of the following questions will be scored based on the scoring criteria that can be found in Appendix E: Application Scoring Questions of the guidelines. Here is a Word doc template of the Narrative Questions to help you brainstorm and draft your answers. This Word doc template will not be reviewed or scored and is strictly to support you with the drafting process. Download the Narrative Questions Template [here](#).

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Project Vision & Description Up to 15 points Instructions: Present a comprehensive project overview that encompasses key program components including partnerships, prioritization of vulnerable communities, plan alignment, and integrated financing strategies (refer to Section 2.5. Core Project Components of the guidelines for more information). Describe the key elements and deliverables of this project. Provide an overview of how the project responds to the unique challenges confronted by the community in the context of climate adaptation. Explain how the proposed project integrates with existing local or regional adaptation efforts and encourages cross-sector collaboration to address multiple climate hazards, risks, and vulnerabilities simultaneously. Clearly articulate how the project not only builds on but also complements or fills gaps within ongoing initiatives related to climate adaptation in the region. If there are pertinent local or regional adaptation plans or projects, reference those and elaborate on the specific relationships and contributions your project brings to these existing efforts. If the project aims to address gaps in local or regional planning, provide a clear description of the identified gap and articulate how the project is designed to bridge it.

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Provide a clear description the key elements and deliverables of your project. Include core program components such as partnerships, prioritization of vulnerable communities, plan alignment, and integrated finance strategies.

Per the ICARP Mapping tool 93.49% of the population of unincorporated Tulare County lives in a designated disadvantaged census tract. With a California Healthy Places Index score in the 21.4 percentile, residents in unincorporated Tulare County face more unhealthy and economically disadvantaged conditions than the rest of the state. This project will develop the Tulare County Flood Vulnerability and Risk Assessment Report (TC FVRAR), which will include a Risk Assessment Report (RAT) to assist the Tulare County Flood Control District (FCD), a special district of the County of Tulare, to serve it's vulnerable populations. The FVRAR will review existing FCD projects and plans, identify relevant data and knowledge gaps, and develop the RAT for use by the County and FCD. The report will provide a comprehensive flood risk assessment for Tulare County from hydrological, geographical, historical, and community-based perspectives.

A partnership with the Community Based Organization (CBO), Self Help Enterprises (SHE) will ensure equitable engagement with Tulare County's vulnerable communities to gather information on what concerns they have with respect to flood events. As a coapplicant, SHE will collaborate with local associations and other CBO's in unincorporated communities throughout the County to facilitate conversations and host various engagement activities to reach as many residents as possible. SHE is to produce a report consolidating the results of all community engagement efforts, which will be incorporated into the TC FVRAR.

The scope also includes a Peer-to-Peer Learning component, the Tulare County Flood Awareness Colloquia. This quarterly series will provide an opportunity for stakeholders to learn about specific organization's concerns and responses to flooding in Tulare County. Each session will focus on a specific topic and will be facilitated by subject matter experts, including Public Health, Office of Emergency Services, Groundwater Sustainability Agencies, and Public Works. The mission of the colloquium would be to share knowledge and resources in order to support flood awareness in Tulare County's vulnerable communities.

Deliverables: A Request for Proposal for Engineering Services, community engagement report, the TC FVRAR. Additionally supplement to the report, a Flood Risk Assessment Tool (RAT) which will be a framework for prioritizing projects based off of risk, cost, community input, and empirical data will be developed. Report findings and RAT project assessment will be integrated into the Tulare County Climate Adaptation and Resiliency Plan (expected 2028) and the 2028 Tulare County Local Hazard Mitigation Plan Update, as well as other future planning efforts.

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Optional: Upload any relevant charts, graphs, or tables.

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How does your proposed project specifically align with and address the climate adaptation goals, plans, and priorities of the local area, ensuring a tailored response to the unique challenges faced by the community? If your project addresses a gap in local or regional planning, kindly elaborate on this gap.

Tulare County's 2023 Local Hazard Mitigation Plan (LHMP) and 2018 Climate Action Plan address many of the hazards that have been identified to impact the County throughout recorded history. The LHMP as well as the County's adopted Environmental Justice Element, contain descriptions of disadvantaged communities and vulnerable populations that are disproportionately affected by environmental burdens. The Tulare County Flood Control District's Flood Control Master Plan was adopted in 1972, and primarily focused on projects related to flooding that occurred in 1969. Recent flood events in March of 2023 have shown a need to update the County's flood planning by determining knowledge gaps and with a focus on environmental justice and community priorities. The Flood Vulnerability and Risk Assessment Report will include data from the recent 2023 rainstorms and storm data from the past few decades as well as highlight new concerns and procedures to minimize the impact of the hazard events. In the second half of the 19th century, Tulare Lake was dried up by diverting its tributary rivers for agricultural irrigation and municipal water uses. In modern times, and under more normative weather conditions, geographically the lake is dry with residual wetlands and marshes. The lake reappears during unusually high levels of rainfall or snow melt. Historically, the Tulare County Planning Area has been at risk of flooding primarily from October to April with rain floods, and snowmelt floods from April to June. As climate change continues to increase the intensity and frequency of storms, extended heavy rains could result in floodwaters exceeding normal high-water boundaries and causing damage. Several areas of the County are subject to flooding by the overtopping of rivers and creeks, levee failures, and the failure of urban drainage systems that cannot accommodate large volumes of water during severe rainstorms. Numerous storms that struck California during early months of 2023 resulted in the reappearance of over 114,000 acres of the lake; forcing the evacuation of several communities and causing the flooding of hundreds of farm buildings and homes on the former lakebed. Parts of the communities of Alpaugh and Allensworth were under evacuation orders due to flood inundation concerns. Some floodwaters were diverted to alleviate flooding on farms and potential large scale agricultural impacts. The preparation of the Flood Vulnerability and Risk Assessment Report will include critical community input, and highlight the concerns of populations directly affected by flood events. Effects of flooding are generally confined to areas near the waterways of the County. As waterways grow in size from local drainage or change in elevation due to the unique impact of subsidence on the valley floor, so grows the threat of flood and dimensions of the threat. Using results from technologies such as Light Detection and Ranging and Elevation for data compilation and assessment, flood mapping will be produced to more accurately depicts the conditions of the surface of the earth within targeted geographical boundaries of the County. Climatic data and an assessment will be included in the Flood Vulnerability and Risk Assessment Report. This project includes updating known information parameters that consider the effects of climate change within the County. This data will be used to highlight areas susceptible to significant effects from flood emergencies and high precipitation events. This information will be compiled and include a clear path for community resiliency.

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Community Need & Adaptive Capacity Up to 30 points Instructions: Describe any existing information about vulnerable communities in the proposed project area, how they have been involved in the project to date, and how the project will address their current and future needs. Describe known or likely impacts and vulnerabilities from climate change; existing inequities, marginalization, exclusion, or disinvestment within the community; hazards faced in the past. Additionally, the overall planning approach and process, and how the proposed cross-sector planning project will expand on existing knowledge and fill information gaps on climate change vulnerability, impacts, and/or adaptation solutions and build community resilience to multiple climate change related hazards or impacts. Background information and resources in Section 2.5. Prioritization of Vulnerable Communities and Appendix E. Community Need & Adaptive Capacity of the guidelines can support applicants in answering this section.

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Is your project a funding target? Yes - Disadvantaged Community (6 points)

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Upload the screenshot from the ICARP Grants Mapping tool showing how your project area qualifies for the Disadvantaged Communities (DAC) or Small and Rural Communities funding target.

[APGP\\_Disdvantage\\_population\\_by\\_county.png](#)

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Provide a detailed account of existing information related to vulnerable communities within the proposed project area and explain the extent of their involvement in this project.

In 2023, Tulare County adopted their Environmental Justice Element to comply with SB 1000 requirements and pursue environmental justice throughout the county for residents of all races, cultures and incomes with respect to the development, adoption, implementation, and enforcement of environmental regulations and policies. Per the Climate and Economic Justice Screening Tool, 17 census tracts within Tulare County are designated as disadvantaged because they meet more than 1 of the burden thresholds relating to environmental justice and the following topics: Pollution Exposure, Air Quality, Public Facilities, Healthy Food Access, Safe and Sanitary Homes, and Physical Activity and identifies disadvantaged communities and their vulnerabilities. In addition, the Element prioritizes programs that benefit disadvantaged communities and populations that have historically been marginalized by society. This project will bridge the gap between the Environmental Justice Element and Flood Control Planning, as it will be utilized to finalize the list of the specific communities that are engaged for this project, to ensure that there is equitable and diverse representation of the various disadvantaged communities in the County.

Per the ICARP Mapping tool 93.49% of the population in unincorporated Tulare County lives in a designated disadvantaged census tract. This project will conduct community engagement activities in approximately 15 communities over the first 16-18 months of the performance period. The communities will be selected based on flood risk and other vulnerability factors as determined by CalEnviroScreen and Climate Change & Health Vulnerability Indicators for California screening tools. The results will be compiled for analysis and integration into the Flood Risk Assessment tool and final report. The feedback received from vulnerable communities is an essential component of this project, and will inform the strategies and priorities that will be outlined in the Tulare County Flood Vulnerability and Risk Assessment Report.

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Optional: Upload any relevant charts, graphs, or tables.

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Describe known or anticipated climate change impacts and vulnerabilities. Please elaborate on your use of local/regional climate data, best scientific information, local knowledge, or traditional ecological knowledge. If such data is currently unavailable, kindly explain how it will be gathered during the planning process.

The County of Tulare's 2023 Local Hazard Mitigation Plan and 2018 Climate Action Plan have been used to identify the County's climate risks and vulnerabilities, and to develop adaptation and resilience strategies. Implementing these strategies will help Tulare County government, authorities, residents, and community members to prepare and respond to climate threats. It will also assist Tulare County in reducing the social, economic, and environmental impacts of short- and long-term climate changes. However, the most comprehensive analysis regarding flooding in Tulare County comes from the 1972 Flood Control Master Plan. In 2023, Tulare County received historic rainfall that caused catastrophic flooding throughout the region, the lack of preparedness and damaged caused highlighted the lack of up-to-date knowledge and data that currently exists.

The Tulare County Flood Vulnerability and Risk Assessment project's primary mission is to gather all relevant meteorological, historical, hydrological, topographical and geographic information to provide a comprehensive analysis of the vulnerabilities and risks faced by flooding in Tulare County. When these factors are inputted into the project RAT, a quantifiable and calculated metric, a scoring vale, will be generated to better identify the flood risk severity of a project site. Increasing impacts of climate change make our society more susceptible to extreme weather events, and global warming is increasing to impacts from snowmelt that melts at a higher rate than previously recorded. Data from the National Weather Service and National Oceanic and Atmospheric Administration will be analyzed in coordination with LIDAR information to thoroughly inform the Flood Risk Assessment Tool.

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Outline your proposed planning approach and how your project intends to address the unique needs of vulnerable communities, enhance their adaptive capacity, and contribute to advancing adaptation solutions.

Tulare County Flood Control District's approach to this project includes a whole-community planning approach through partnership with Self-Help Enterprises (SHE), multi-agency collaboration, and conducting Peer to Peer learning activities to expand knowledge regarding the vulnerabilities of our communities and the impact that climate change. A concentrated focus is to be placed on flood driven risks as a result of climate change. Through identifying vulnerabilities (such as critical infrastructures, extreme weather events, and community needs/concerns), adaptive measures can be proposed to improve the capacity of communities to respond and recover from flooding events.

The final Flood Vulnerability and Risk Assessment Report will highlight priority projects in each community surveyed (as Task 4 in the Work Plan Supplement) that will increase their respective adaptability to flood events. In establishing a Flood Risk Assessment Tool, community preference and empirical data will be combined into one methodology. The development of the tool provides an expedient and input driven method for evaluating and scoring a project area, or area of concern. The County of Tulare strives to be responsive to residents' concerns in developing policies and adopting plans that impact their daily lives. This project aligns with this mission through the development of a tool that identifies mitigation strategies and integrating them with empirical data to provide proposals for adaptive measures. The collection of data and rapid analysis enabled by the Risk Assessment Tool (RAT) will allow ongoing and adaptive responses that were previously not possible due to the gaps in knowledge and data. The tool will identify adaptive measures that can be taken, and will be unique to each community's vulnerabilities.

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Optional: Upload any relevant charts, graphs, or tables.

[Extreme\\_Heat\\_Pages\\_146-147.pdf](#)

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Co-Benefits Up to 10 points Instructions: Describe how the proposed project will prioritize strategies and outcomes that provide direct and measurable climate change adaptation co-benefits especially for the benefit of vulnerable communities such as social equity, health and daily living condition improvements, air quality enhancements, water resource protection and quality enhancement, nature-based solutions, and greenhouse gas emissions mitigation. Include a description of how the project will address existing social, health, economic and/or racial inequities and provides multiple benefits across sectors and climate issues. Applicants are encouraged to think systematically about the interconnectedness of the climate impacts facing their community, existing social, health, economic, and racial inequities within their community, and adaptive capacity across all neighborhoods and populations. Refer to Appendix E. Co-Benefits of the guidelines to review the scoring criteria associated with this question which can support applicants in answering this section.

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Describe how your project demonstrates a comprehensive consideration of the interconnected nature of climate impacts and prioritizes strategies to enhance resilience across multiple sectors. Emphasize how the project will provide broader benefits to enhance daily living conditions for vulnerable communities.

The Tulare County Flood Risk and Vulnerability Assessment project will produce a final report informed and driven by the most recent geographical, meteorological, economical, and social demographics available. This report will document engineering assessments of the flood risk (property, loss of life, duration of flooding) and risks faced by Tulare County communities in the event of future floods. Both socio-economic and physical-environmental factors and establish a Flood Risk Assessment Tool.

Essential buildings (such as schools, healthcare facilities, and emergency services) will be identified through analysis of the National Flood Insurance Program database, stormwater management strategies proposed, and sustainable access to essential services will all be considered.

The final report will identify priority projects and suggested mitigation measures to support the most vulnerable populations through integration of their reported concerns with empirical predictive modeling. Vulnerable populations feel the impact of climate change the most, as they lack resources to prepare and respond to extreme events. In Tulare County specifically, agriculture is the primary source of employment, and nearly 67% of Tulare's population is Hispanic (American Community Survey 2022). With agriculture and construction being primary sources of employment in the region, the majority of the population is susceptible to climate change impacts due to being weather exposed workers, and corresponding health related issues.

This project will lead to efforts that will enhance daily living conditions for our vulnerable populations because it will provide community information regarding flood preparedness and strategies, discuss adaptation and resilience policies with respect to flood events, and provide resources on how residents will be able to improve their own resilience and response to events that are beyond their control. This will include plans on how to access the closest healthcare facilities (and how the facilities will be protected), emergency alert systems, nearest sandbag locations, and will identify and evaluate the availability of evacuation routes that will be in place during a flooding event.

Furthermore, climate change impacts will lead to fewer and more intense storms, and this project also includes an analysis of how to protect and bolster aquifers within the County during flood events. The region is susceptible to periods of extreme heat and drought, and securing groundwater recharge efforts will provide resiliency during such times. Although this is a flood risk and vulnerability study, this project will also lay the foundation for ground water sustainability during periods of drought.

There is no way to completely eliminate the risk of flooding, but this project will inform the Flood Event portion of the 2028 Tulare County Climate Adaptation and Resiliency Plan, and the 2030 Safety Element update of the Tulare County General Plan to enhance Tulare County's capacity to adequately respond, adapt, and recover to future flood events as well as the other impacts of climate change.

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Community Partnership Up to 15 points for Narrative Questions. Up to 5 points for Letters of Support. Option 1 – Proposed Partnership Instructions: Describe the organizations involved in the project partnership, including each organization’s mission, who they have historically served, and their specific roles and responsibilities in the project. These can include community leaders, California Native American Tribes or tribal-serving organizations, labor unions, non-profits, faith-based groups, community-based organizations, academics, economic development institutions, workforce development groups, businesses, representatives from local School District, Community College District, local health departments, community health workers, health equity advocates, and others. Describe the partnership structure and how the partners will work together, equitable, shared governance and decision-making approaches informing the partnership, and why this specific group of organizations is well suited to carry out the proposed planning activities, such as examples of community support. Include details on previous history working together if applicable; if this is an emerging partnership, share what aspects of this new partnership will set the group up for success. Option 2 - Justification for Lack of Partnership Instructions: While Applicants are strongly encouraged to include robust, diverse, multisector partnerships, this is not always possible for communities. In such instances, the Applicant should explain in this section why a partnership is not feasible at this time and/or outline in their application a plan to engage with and build partnership opportunities. For the plan to engage with and build partnerships, Applicants are encouraged to consider similar elements as outlined in Option 1 - Proposed Partnership above. Option 3 - Tribal Project Instructions: Projects led by California Native American Tribes, eligible entities having co-ownership with a California Native American Tribe, or eligible entities led by a California Native American Tribe can outline the support they have for the development and implementation their proposed projects.

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Do you have any community partners?

Yes, we have established community partnerships.

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Option 1: How does your partnership structure ensure diverse representation of residents and key interested parties, demonstrating a commitment to broad, inclusive, and equitable community engagement? Additionally, how does your partnership structure reflect community-led decision-making practices?

Self Help Enterprises (SHE) works with many disadvantaged unincorporated communities within Tulare County and is experienced with facilitating meaningful community engagement and outreach efforts. Per the 2020 U.S. Census, 47.4% of Tulare County residents are Spanish speaking, therefore SHE ensures that it's staff and materials are bilingual to improve the effectiveness of communication and relationship building within communities.

A significant contributor to the success SHE has achieved in implementing programs throughout their service area, is their ability to collaborate with community advocacy groups or parties which are trusted within the respective communities. For this project, SHE will utilize existing relationships with partnerships with School Districts, community advocacy groups, and local health care centers to ensure that a broad range of voices are heard. SHE's proposed approach includes establishing a presence in each community multiple times and through various forms of media (fliers, digital campaign, surveys, promotional items) throughout the 24-month project period. SHE will integrate staff into existing events within the community (such as Health Fairs, Back to School nights, town hall meetings, swap meets) in order to conduct meaningful conversations "in the field" and reach a diverse set of populations.

Tulare County Flood Control District, a dependent special district of the County of Tulare, will rely heavily on the compiled results of community engagement efforts to inform the priority projects and strategies outlined in the final report. The report will integrate empirical data with the concerns and needs of vulnerable populations, and the policies will thereby be informed by the communities themselves. To ensure full transparency, the final report will be easily accessible to residents of Tulare County and will be available in Spanish.

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Option 1: Outline the proven track records, strengths, and approaches of the members in your partnership that ensure the effective and community-centered implementation of the proposed project. For example, explain how your team demonstrates readiness and capacity to manage grants, coordinate diverse partners, and fulfill fiscal and project management responsibilities within the specified timeframe and budget.

In determining which local Community Based Organization to partner with as a co-applicant for the Tulare County Flood Vulnerability and Risk Assessment Report, Tulare County Flood Control District determined that Self Help Enterprises (SHE) would be the ideal organization to execute the project's vision of meaningful community engagement efforts.

SHE is a nationally recognized community development organization whose mission is to work together with low-income families to build and sustain healthy homes and communities. Since 1965, SHE's efforts have touched the lives of 65,000 families in California's San Joaquin Valley. SHE is one of Tulare County's leading non-profit partners in providing opportunities to our rural residents to improve their overall quality of life. Self Help has collaborated with Tulare County on community development projects for more than 30 years. Through direct funding and cooperative agreements with Tulare County, SHE has successfully administered grant programs from California Department of Housing and Community Development, private foundations, and California Water Institute. The partnership has resulted in the development of affordable housing opportunities, homebuyer assistance, housing rehabilitation, emergency water and water sewer services, and permanent infrastructure development. In 2023, SHE managed 15 different grant programs and has demonstrated the capacity to fully implement this project.

For this project, SHE has developed a preliminary scope of work that includes targeted outreach in a minimum of seven, and up to fifteen communities throughout the county. The communities were strategically selected due to geographic location, population demographics, and historical vulnerability to floods. Each represents a unique set of vulnerabilities and barriers that provide a comprehensive view of the environmental and social risks that Tulare County faces. SHE has an established presence in each of the proposed communities and has formed relationships with local associations and councils. SHE will utilize established connections with partner organizations to support the engagement portion of this project and increase their capacity to access as many community members as possible. Examples of partner organizations include: Leadership Counsel for Justice and Accountability, Allensworth Progressive Association, and Pixley Town Council (see attached letters of support). Support will come through integration of SHE staff into local events (such as health fairs, swap meets, school related events, town council meetings) and distribution of program related materials such as fliers, surveys, and promotional items.

Through coordination and cooperation, SHE will be able to efficiently complete their project scope within the 24-month performance period.

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Workplan and Budget Up to 15 points  
Workplan Tab Instructions: In the workplan tab of the workbook, the applicant should provide a workplan that includes a comprehensive list of proposed tasks that correspond to the required program components including partnerships, prioritization of vulnerable communities, plan alignment, and integrated financing strategies (refer to Section 2.5: Core Program Components of the guidelines), optional program activities, and a timeline for completion of key tasks and deliverables, and the partners involved in implementing each task. Budget Tab Instructions: In the budget tab of the workbook, the applicant should provide reviewers with a clear understanding of how the applicants have allocated time and funding resources to various elements of the workplan. The budget should allocate resources across entities within the partnership to lead or support on specific tasks that reflect their strengths and experience. The budget should strike a balance between programmatic and staff costs and direct expenses to ensure effective project implementation.

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Download the project workbook here. Complete the project workbook and re-upload below. Further instructions appear on each tab of the workbook.

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Upload the completed project workbook here.

[TCFloodRiskAssessment\\_\\_20240222-APGP\\_R2\\_Application\\_Workbook\\_06032024\\_Final.xlsx](#)

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Letters of Support Up to 5 points These should include one letter of support from each Co-Applicant on the project and up to five letters of support from the local, grassroots and/or regional communities, CBOs, elected officials, or appointed leaders. These letters can include community partnership justification and approval, budget justification and approval, etc. If this project needs funding from sources other than the APGP, the letters of support from project partners and local community organizations should include and reference the amount and timing of additional funding.

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Upload Letters of Support here

[LOS\\_City\\_of\\_Woodlake.pdf](#)

[LOS\\_Leadership\\_002.pdf](#)

[Tulare\\_County\\_Letter\\_of\\_Support\\_Flood\\_Vulnerability\\_5.21.24.SIGNED.pdf](#)

[05-25-2024\\_TID\\_letter\\_of\\_support\\_Tulare\\_County\\_Flood\\_Grant.pdf](#)

[Tulare\\_ICARP\\_LOS\\_SHE.pdf](#)

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